SPECIALTY FERTILIZERS IMPORTANCE, DRIVERS, AND EXTENSION

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Outline

- Introduction of Tessenderlo Group
- Specialty fertilizers and the '4R strategy'
- Fertilizer portfolio of Tessenderlo Group
- Extension and advisory on specialty fertilizers
- Scope for collaboration and co-creation



About Tessenderlo Group

A DIVERSIFIED INDUSTRIAL GROUP FOCUSING ON AGRICULTURE, VALORIZATION OF BIO-RESIDUALS, ENERGY, AND PROVIDING INDUSTRIAL SOLUTIONS



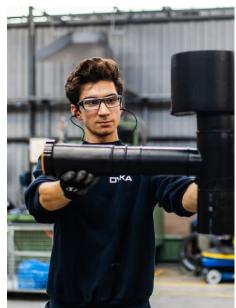






About Tessenderlo Group 4 OPERATING SEGMENTS







AGRO BIO VALORIZATION

INDUSTRIAL SOLUTIONS

T-POWER



[©] Tessenderlo Group – Specialty fertilizers

We have a bold and inspiring vision of our role in the world:

ENSURE THAT LIFE ON OUR PLANET CAN THRIVE BY CREATING A WORLD THAT MAKES THE MOST OF ITS RESOURCES





Growing more food than ever before



Using water as cleverly as possible



Tackling the world's shortage of natural resources



Creating added value from bio-residuals



Generating electricity



A diverse agro segment



MINERAL FERTILIZERS

CROP VITALITY / TESSENDERLO KERLEY INTERNATIONAL

Leading producer of **liquid fertilizers** for broad acre crops, fruit and vegetable crop cultivation as well as high quality **solid & soluble fertilizers** to increase efficiency, yield and quality of crops





ORGANIC FERTILIZERS

Range of organic products (pellets, foliar fertilizers, compost) based on **recycled side streams**



CROP PROTECTION

NovaSource® develops and markets a portfolio of **crop protection** products for niche uses in agriculture worldwide

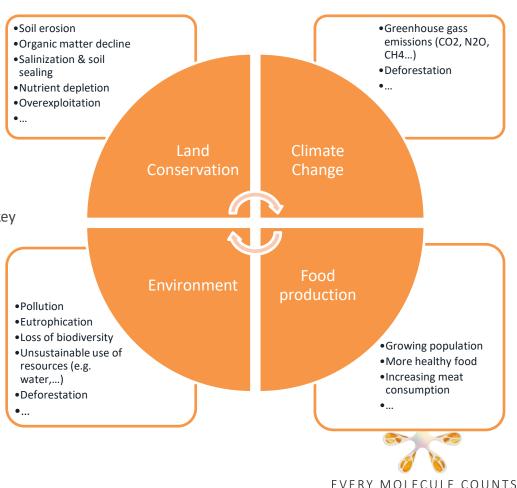


Towards sustainable agriculture... Innovation is KEY!



Drivers for sustainable crop nutrition Pressure on agriculture in the world

- A diverse set of global challenge
- Conserving & regenerating the soil nutritional status means...
 - Avoid losses to environment...
 - Replenish what is exported...
 - Fertilizers will always be needed, but balance is key
 - 'Reducing inputs' (~FAO, EU,...) needs nuance!
 - Improving nutrient use efficieny

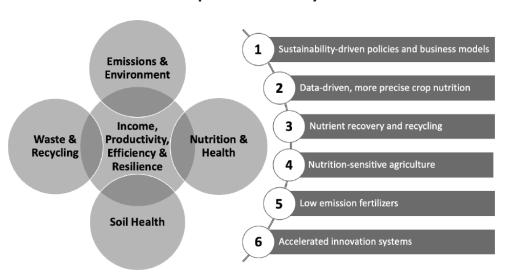


Drivers for sustainable crop nutrition

A new paradigm



- Food system approach to achieve multiple socioeconomic, environmental and health objectives
- Production and management of nutrient inputs must change to more effectively nourish crops, reduce harmful
 environmental impacts caused by nutrient losses and contribute to restoration of soil health



"The role of the global fertilizer industry"

- Need for sustainable- & innovation-driven plant nutrition
- Need to become providers of integrated plant nutrition solutions
- New business models that do what is right for people and planet
- Revenue growth to be driven by growth in performance value offered to farmers & society, not volumes fertilizers sold

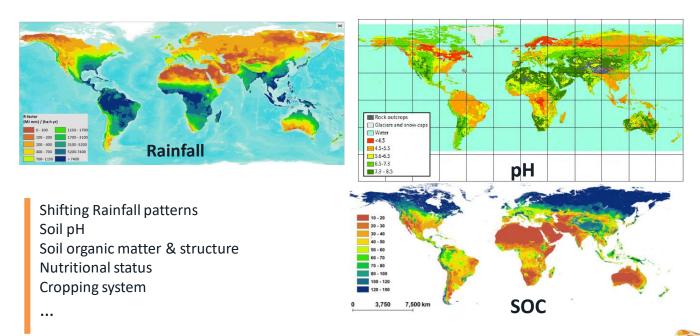
*Scientific Panel on Responsible Plant Nutrition. 2020. A new paradigm for plant nutrition. Issue Brief 01. Available at www.sprpn.org

A rational and scientific framework to guide innovation



Huge heterogenity in agro-ecological systems

- The diversity of challenges calls for a diverse set of solutions
- This includes diversification and optimization towards precision crop nutrition, tailored to local needs





Sustainable crop nutrition: 4 R's nutrient stewardship

- Balanced nutrition without losses or mining soil reserves
- Different pathways in diverse agroecological systems
- Needs a site specific (precise) approach
 - -> 'Agronomy at Scale'



Knowledge is crucial

- local situation
- technical specs of fertilizers
- Well researched product application guides

Matching local needs with **specialty fertilizers**

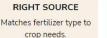
Provide agronomic solutions to site specific challenges



Sustainable crop nutrition: 4 R's nutrient stewardship

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RIGHT RATE

Matches amount of fertilizer type crop needs.



RIGHT TIME

Makes nutrients available when crops needs them.



RIGHT PLACE

Keep nutrients where crops can use them.

Eutrophication Toxicities

Pathogens

Salinity Alkalinity Acidity Leaching Erosion

Matching local needs with specialty fertilizers



Provide agronomic solutions to site specific challenges



...!

© Tessenderlo Group – Specialty fertilizers

What is a specialty fertilizer..?

- ⇒ Innovative, effective, and tailored fertilizer products to address specific crop nutrition requirements
- ⇒ "Smart fertilizers" to promote plant growth in adverse conditions while minimizing environmental impact

Drivers

- precision farming
- high fertilizer losses to environment
- need for improvement of fertilizer use efficiency
- favorable government policies
- Innovation & R&D in crop nutrition industry

High level market info

- More expensive and hence more applied in 'higher value systems'
- Much less consolidation (i.e. fragmented & relatively few dominant players) compared to commodity fertilizers
- Global market for specialty fertilizers is projected to grow



Diversification of specialty fertilizers

- ~Crop type
- ~Region/Agroecosystem/Environment
- ~Application method
 - Foliar
 - Fertigation
 - Soil
- ~Form
 - Dry
 - Liquid

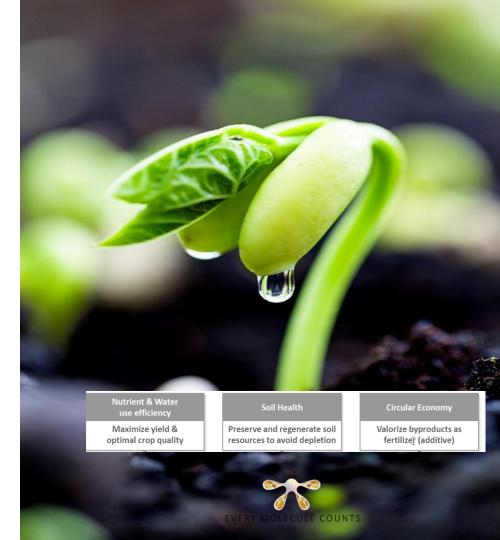
- ~Type
 - Controlled release
 - Slow release
 - Micronutrients
 - Water soluble
 - Customized
- ~Technology
 - N-stabilizers
 - Coated & encapsulated
 - Chelated
 - other modes of actions...

EVERY MOLECULE COUNTS

Vision of Tessenderlo Group Providing solutions for global trends

- Innovation is the only way to secure that we can feed future generations
- Our planet is the most important stakeholder of our company
- Maximizing the re-use of every molecule
- Waste only exists when there is a lack of innovation and creativity
- Treating **wate**r respectfully is a business model
- Transparency is the foundation for a sustainable company
- Our safety and environmental standards are the same all over the world, because every human being is equally valuable
- Only a sustainable company can truly contribute to sustainability

EVERY MOLECULE COUNTS



Sustainability and social responsibility



Product range of Tessenderlo Kerley International: liquid fertilizers















Liquid fertilizers: To deliver precise application and efficient nutrient uptake

The active thiosulfate technology brings a key nutrient (S) and acts as a catalyst, thus enhancing the uptake of other nutrients and optimizing the overall fertilizer efficiency. It also functions as N stabilizer.

N-Sure® is a N fertilizer due to the unique chemistry of **Triazone™**. In **soils**, the N is slowly released through microbial activity. As a **foliar**, it keeps the surface of leaves moist allowing for direct uptake of the triazone molecule into the tissue.

P-Sure® is an ammonium polyphosphate solution delivering both quickly and slowly available P





Product range of Tessenderlo Kerley International : solid & soluble fertilizers



Potassium sulfate fertilizers for the agricultural end markets.



Sulfate of potash (SOP) is predominantly used as a fertilizer for high value crops such as **flowers**, **fruits and vegetables** in different markets. They have an **extremely low salt index**, equal performance in **alkaline or acidic soil**, and show **very high efficiency**.



Product range of Violleau® fertilizers: organic & botanical products

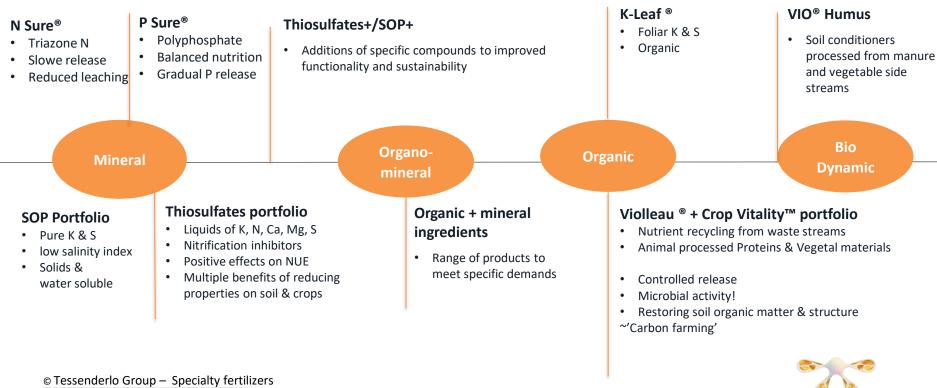


Fertilizers pellets, compost, and water soluble fertilizers for the **organic/biological** agricultural end markets. Based on **revalorized waste streams** to close nutrient cycles. They contain **organic carbon, enhance soil structure,** and stimulate **microbial activity**.



Our portfolio

Several pathways to 'precision crop nutrition' More Sustainable fertilizers enabling balanced crop nutrition, for all markets



EVERY MOLECULE COUNTS

Tessenderlo Fertilizers STRENGTHS & FUTURE PROSPECTS...

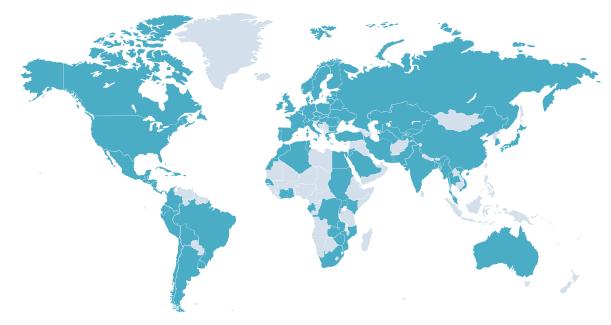
Our global team of commercials and agronomists provides its expertise to growers

in over 100 countries worldwide.

Technologies adapted to local context!

• Product portfolio value-in-use benefits

- Robust logistic set-up
- Recognized brand images
- Dedicated team of local agronomists
- Longstanding expertise & innovation!



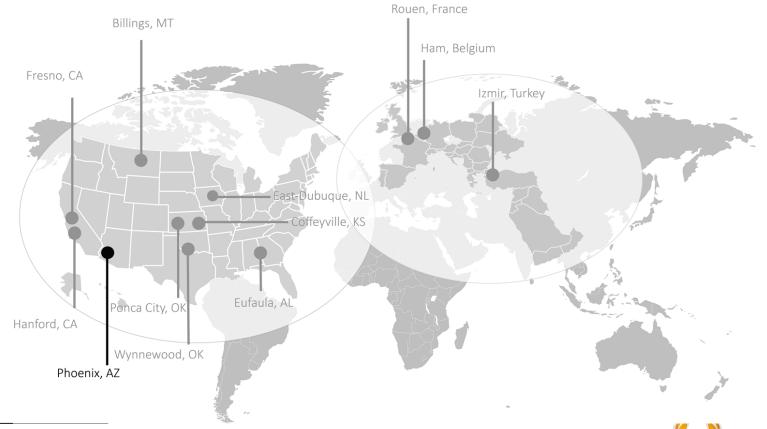
⇒Continued diversification of specialty fertilizers & research towards precision crop nutrition worldwide!

Agro





FOOTPRINT: CURRENT FOOTPRINT



Global use of specialty fertilizers

- North America and Europe are the largest markets
- Asian countries progressively boosting demand for specialty fertilizers in the Asia Pacific





Towards integrated, site specific solutions

- Specialty fertilizers: enable very precise crop nutrition, but often more complex agronomic implementation
- Knowledge & awareness is key
- Extension & education needed to optimize value creation of specialty fertilizers in local context (4R)

Simplified model of speciality fertilizers & knowledge in <u>larger scale & more capital intensive</u> farming systems



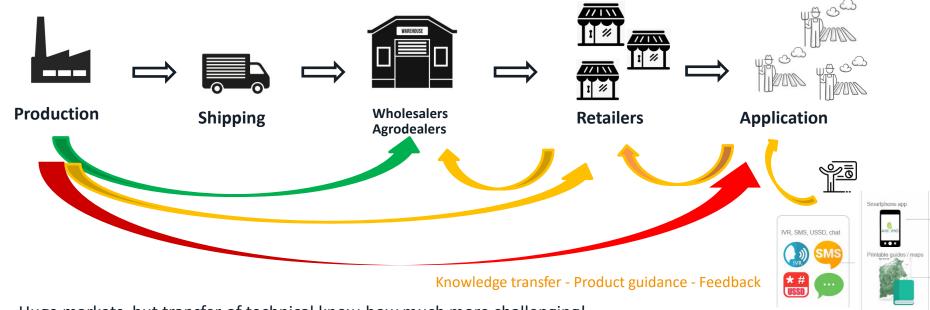
Knowledge transfer - Product guidance - Feedback

To match local context!



Towards integrated, site specific solutions

Simplified model of specialty fertilzers and knowledge in smaller scale & less capital-intensive farming systems



- Huge markets, but transfer of technical know-how much more challenging!
- Poor feedback
- Importance of solid extension services
- Growing importance of digital decision support tools & fertilizer recommendation tools



When developing fertilizer recommendation tools: towards precision crop nutrition Obviously a prior focus on NPK...



- Beyond NPK... And beyond nutrients
- Risks of 'market lock-in's to basic fertilizers
 - » Some tools focus on a fixed set of commodity fertilizers (e.g. Urea, MOP, DAP,...)
 - » Might obstruct price competitiveness
 - » Might slow-down the adoption of new/more sustainable specialty fertilizers

- Remaining challenges to work on to
 - » Integrate the needs for all other essential nutrients
 - » Integrate the varying agronomic effects of contrasting fertilizers
 - often ignored in current tools (e.g. pH, salt, redox potential, organic matter, microbial stimuli...)
 - » Integrate decision support on fertilizer type, form, & application method

[©] Tessenderlo Group – Specialty fertilizers

Scope for co-creation and public-private collaboration

Consortium of precision crop nutrition and specialty fertilizers

- Integrate secondary nutrients in fertilizer recommendation tools (i.e. S, Mg, Ca,...)
- Determine important areas/agro-ecological systems for integration of certain secondary nutrients (i.e. S)

Integrate more site-specific agronomy in fertilizer recommendation/decision support tools,

to get 'right source' at 'right place'

fertilizer type, form, technology, and application method RIGHT PLACE

crop needs.

Inclusion of indices indicating sustainability & environmental impact (e.g. land degradation etc.)



when crops needs them

Scope for co-creation and public/private collaboration

Consortium of precision crop nutrition and specialty fertilizers



- Obviously, first things first,...
- Keep the door open to integrate 'specialty fertilizers' in decision support tools to optimize solutions to the local needs



Questions, comments, or suggestions...?

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Additional slides



Crop Vitality™



Value-added specialty liquid plant nutrition to support growers worldwide in efficient and sustainable agriculture.

Top producing growers, crop consultants and retailers rely on our liquid fertilizers to grow high-performing plants that yield the highest quality fruits, vegetables, nuts and grains.

Our principal products are ammonium thiosulfate, which is branded as Thio-Sul® and potassium thiosulfate, which is branded as KTS®.

Tessenderlo Kerley International



Tessenderlo Kerley International supplies value-added liquid, soluble and solid plant nutrition in order to support growers in realizing efficient and sustainable agriculture.

Our dedication to give farmers the precise tools needed to stimulate the vitality of their crops is at the very heart of what we do – both today and in the future.

Our portfolio consists of a variety of well-recognized specialty fertilizers such as SoluPotasse®, K-Leaf®, Thio-Sul®, KTS®, CaTs®, etc.



Agro

VALUE CHAIN: WELL-POSITIONED ALONG THE VALUE CHAIN





Refinery services

Production of fertilizers

Distribution

End-use

Raw materials sourcing

Backward integration in refineries through **sulfur removal services** results in low-cost sulfur (S) supply

Portfolio consists of broad range of sulfur based liquid fertilizers

Extensive logistics network composed out of storage facilities, trucks and railcars. Allows nation wide distribution

Products enhance plant nutrition, improve crop quality and maximize nutrient effectiveness

Liquid form of product facilitates application through irrigation and blending

MARKET POSITION: US LEADING POSITION IN KEY PRODUCT LINES

Thio-Sul® and KTS® are applied to **broad acre crops** (e.g. corn, wheat, cotton) and **specialty crops** (e.g. grapes, almonds, tomatoes).



Thio-Sul® is a liquid ammonium thiosulfate solution that helps increase potential by satisfying a crop's essential need for **nitrogen and sulfur**. It is generally **blended with UAN**, a concentrated solution of urea and ammonium nitrate commonly used as nitrogen fertilizer. Adding Thio-Sul® to a UAN solution is an economical, effective and convenient way to stabilize and **maximize nitrogen efficiency**, by slowing the rate of nitrification, and **providing sulfur to plants**.



KTS® is a clear, chloride-free solution with the highest potassium and sulfur content available on the market.



Agro – sulfates



VALUE CHAIN: TESSENDERLO PRODUCES SOP (K-FERTILIZER)

Raw material	Transformation	Products	Markets
MOP (KCI)	Mannheim: H ₂ SO ₄ + KCl	SOP (K ₂ SO ₄)	Fertilizer
S		HCI	Water treatment
 MOP bought from third parties Sulfur bought from third parties (refinery desulfurization) 	 Mannheim process in which sulfuric acid (H₂SO₄) reacts with MOP 	 End-product SOP marketed as K- fertilizer 	SOP marketed through local and regional distributors
		Co-product HCl	HCl transferred to:
MARKET POSITION: ONE OF THE LEADING GLOBAL PLAYERS IN SOP			 CaCl₂ plant Water Treatment activity for conversion to FeCl₃ or direct sale
• SOP is applied on cash crops (flowers, fruits and vegetables). It has a low			 Third parties

- chloride sensitive crops and/or arid regions.Sold in over 80 countries worldwide.
- Most growth in water soluble specialty market.

FOOTPRINT:

SINGLE PRODUCTION LOCATION IN HAM (BELGIUM)

salinity index and chloride content which makes it especially relevant for

In 2020, Tessenderlo Kerley International (Agro segment) signed a long-term partnership agreement with an international partner to produce premium SOP fertilizers (both standard and water-soluble grade) at a plant in Helsingborg (Sweden).

